

# Getting CHI ready for an EHR

(and all the other stuff needed for a digital hospital!)

Prof. Neil O'Hare

Chief Information Officer (CHI) /  
Prof. Health Informatics (UCD)

Sláinte Leanaí Éireann



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CHI | Crumlin | Temple Street | Tallaght | Connolly



# World-class Design



Daylight, social interaction,  
safe, age appropriate,  
homely yet exciting



100% inpatient single rooms,  
en-suite, family area



- 160,000m<sup>2</sup> total floor area, approx., including basement. (size of Dundrum Shopping Centre)
- 473 beds (380 In-patient & 93 day care), 22 theatres
- 110 OPD rooms, 12 SSOU beds & 36 assessment bays
- Advanced diagnostics, intervention and theatre facilities
- Play areas, external gardens and courtyards
- Hospital School
- Paediatric Academic Centre
- Adjacent parent / family accommodation (RMCDHC)



Children's Research &  
Innovation centre



Paeds OPD & UCC at  
Tallaght & Connolly  
Hospitals approx. 4,500m<sup>2</sup> &  
5,000m<sup>2</sup>

Jan 2021



17 Apr 2021 Wed 14:04:21  
Apr 2021



Sept 2022



Jan 2023



Sept 2023

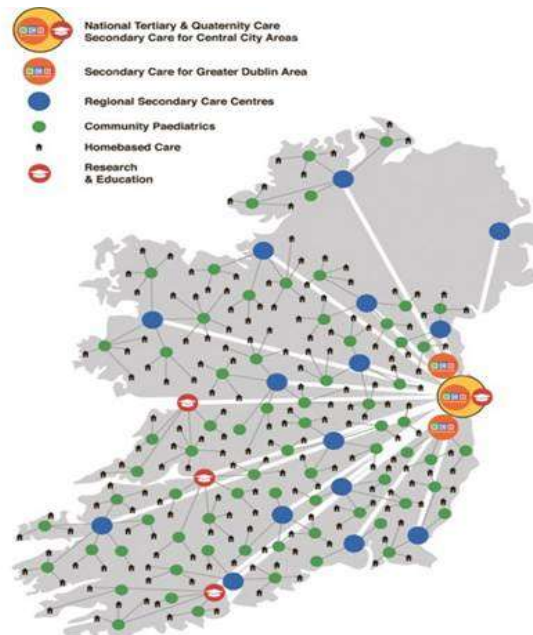


# Integrated Clinical Network Paediatric Services

The HSE National Clinical Strategy includes the development of a National Model of Care for Paediatric Healthcare Services. The vision of care designates the new children's hospital as the central component of an integrated clinical healthcare system for Ireland's children, young people and their families. This system will be based on a national clinical network including home-based, primary care and local health centres, through local and regional hospitals, connecting into the national paediatric tertiary and quaternary hub – the new children's hospital.

## Care Close to Home

- Clinical care and treatment provided as near to the child's home as possible depending on their clinical needs



## Network of Services

- Local paediatric services as clinically appropriate
- Most services delivered locally on same day basis (OPD / Emergency / Urgent or Day Care)
- National specialty services consolidated in a single hospital, some on an all-island basis

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# CHI's Digital Health Programme

The **CHI Digital Health Programme** (formerly the ICT programme) aims to transform patient care and staff experience across CHI.

CHI's **digital transformation** is a fundamental part of the wider HSE's digital transformation, **using technology to manage and deliver health services**, moving from old paper-based systems to digital systems.



## EHR

EHR is one of the key clinical ICT enablers needed to fulfil the digital hospital vision.



## Infrastructure

Modern ICT infrastructure is an essential foundation for the digital hospital.



## Corporate & Non-Clinical

Corporate and non-clinical systems will support the function of the new hospital.



## CxIOs

The CxIO team represent & engage clinicians across the digital health programme.



## Operational Readiness

ICT business readiness including patient experience, training, change management.

# Getting ready for a Digital Hospital in CHI...

## 1. The Right Team

2. Engagement of the Hospital Teams;
3. Know what you are installing and understand the impacts;
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5. The Right End User Devices;
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8. Have you got the Training, Change and Comms sorted?
9. A good vendor;
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# Digital Health Programme Team (ICT Implementation Plan)

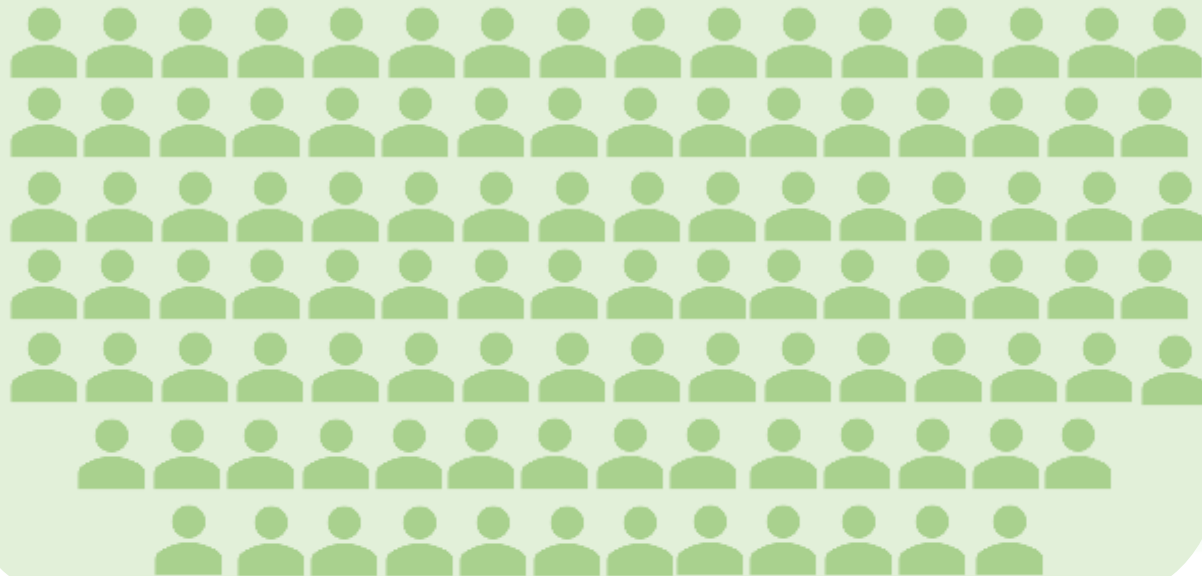
Leadership x 3



Programme Delivery x 4



EHR x 106



Clinical Sys



Corporate



Infrastructure x 15



# Digital Health Programme Team – Leadership Team

Leadership x 3



**Deirdre (Dee) O'Connor**  
Digital Health Director  
Commissioning Programme



**Adrian Carroll**  
EHR Programme Director



**Adrian Rath**  
Chief Technology Officer



# CxIO Team

Dual Reporting to Professional Areas



**Emer  
O'Shea**  
CHIO



**Emma  
Cooney**  
CNIO



**Markus  
Hesselning**  
CMIO



**Moninne  
Howlett**  
CPIO

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PROJECT **OGHAM**

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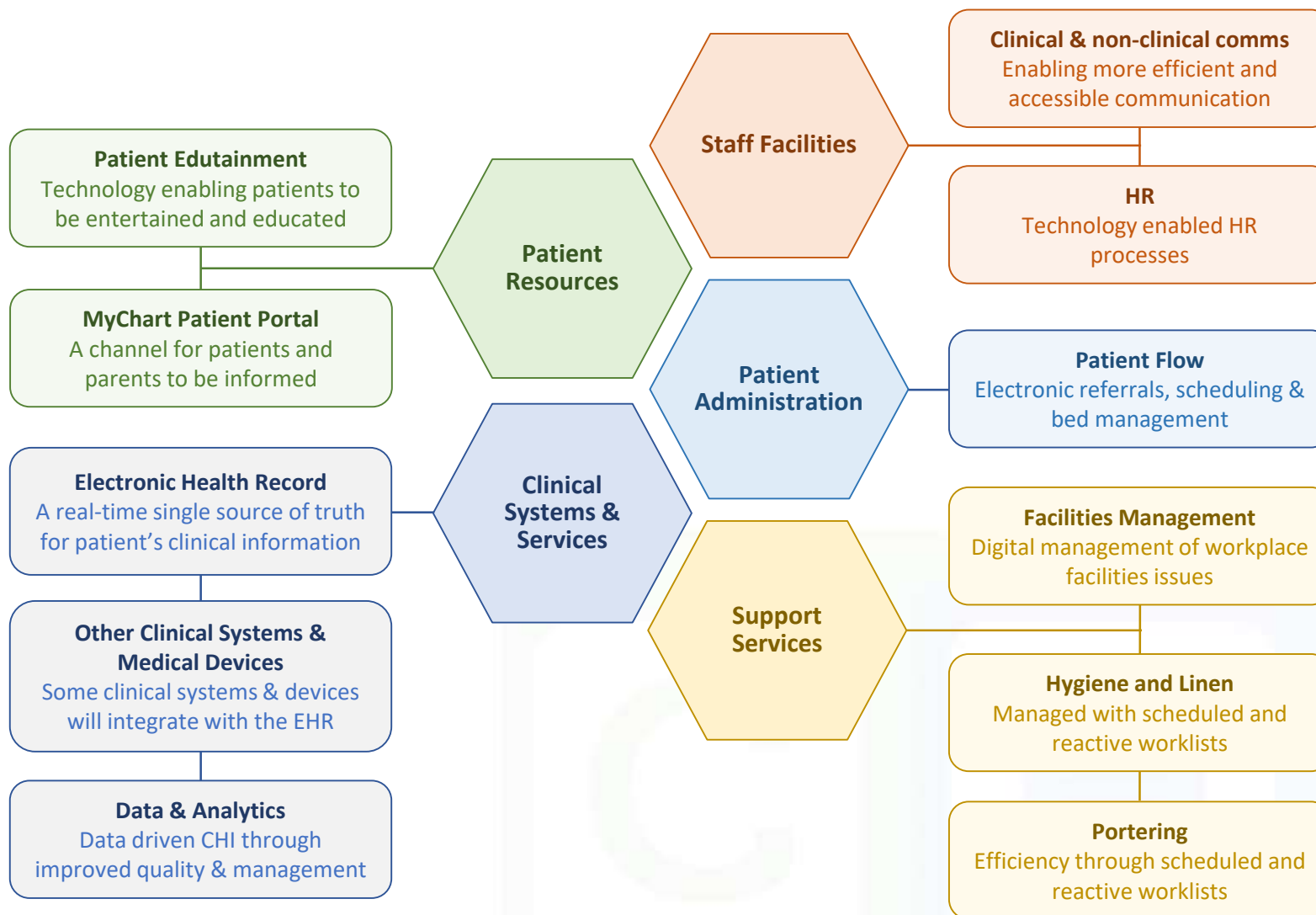


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# What will the Digital Hospital do for me?

The new children's hospital will have ICT capabilities to improve the experience of both patients and staff.



# Inpatient Digital Capabilities

As a staff member on a ward in the New Children's Hospital, I can...

Perform ward rounds	Organise & manage tests	Request & perform radiological imaging	Request & perform procedures	Manage medications	Manage patient & clinical comms	Manage necessary support services
<ul style="list-style-type: none"> <li>✓ View round schedule</li> <li>✓ View worklist</li> <li>✓ View healthcare record</li> <li>✓ Document notes</li> </ul>	<ul style="list-style-type: none"> <li>✓ Order</li> <li>✓ Schedule</li> <li>✓ Prioritise</li> <li>✓ Mark sample collected</li> <li>✓ Transport to lab</li> <li>✓ Mark sample received</li> <li>✓ Analyse</li> <li>✓ Document &amp; validate results</li> <li>✓ View results</li> </ul>	<ul style="list-style-type: none"> <li>✓ Order radiology</li> <li>✓ Triage requests</li> <li>✓ Prioritise</li> <li>✓ Document pre-imaging safety checks</li> <li>✓ Perform imaging</li> <li>✓ View images</li> <li>✓ Dictate reports</li> <li>✓ View report</li> </ul>	<ul style="list-style-type: none"> <li>✓ Order procedure</li> <li>✓ Triage requests</li> <li>✓ Prioritise</li> <li>✓ Document consent</li> <li>✓ Perform procedure</li> <li>✓ Document procedure report</li> <li>✓ View report</li> </ul>	<ul style="list-style-type: none"> <li>✓ Write electronic medication order</li> <li>✓ Review orders</li> <li>✓ Access medication via ADC</li> <li>✓ View medication schedule and overdue doses</li> <li>✓ Document medication preparation and administration</li> <li>✓ Automatically view infusion pump data in Epic</li> <li>✓ Get medication allergy alerts</li> </ul>	<ul style="list-style-type: none"> <li>✓ Send &amp; receive clinical comms</li> <li>✓ Use fixed and mobile devices</li> <li>✓ Receive automated alerts from patient monitoring devices</li> <li>✓ Assign patient information via patient portal</li> </ul>	<ul style="list-style-type: none"> <li>✓ Request patient transport</li> <li>✓ Request clinical equipment transport</li> <li>✓ Request cleaning &amp; linen</li> <li>✓ Locate clinical equipment in real time</li> <li>✓ Manage patient diet order</li> <li>✓ Report facilities issues</li> </ul>



# EHR Scope for CHI



## Outpatients

EpicCare Ambulatory



## Patient Portal

MyChart



## Theatre & Anaesthetics

OpTime



## Patient Administration

incl. Scheduling, Patient Flow & Registration



## Cardiology

Cupid



## Laboratory

Beaker



## Clinical Orders

Epicare



## Radiology

Radiant



## Pharmacy

Willow



## Clinical Documentation

Epicare



## Oncology

Beacon



## BI Team

Cogito



## Research



## Emergency Dept

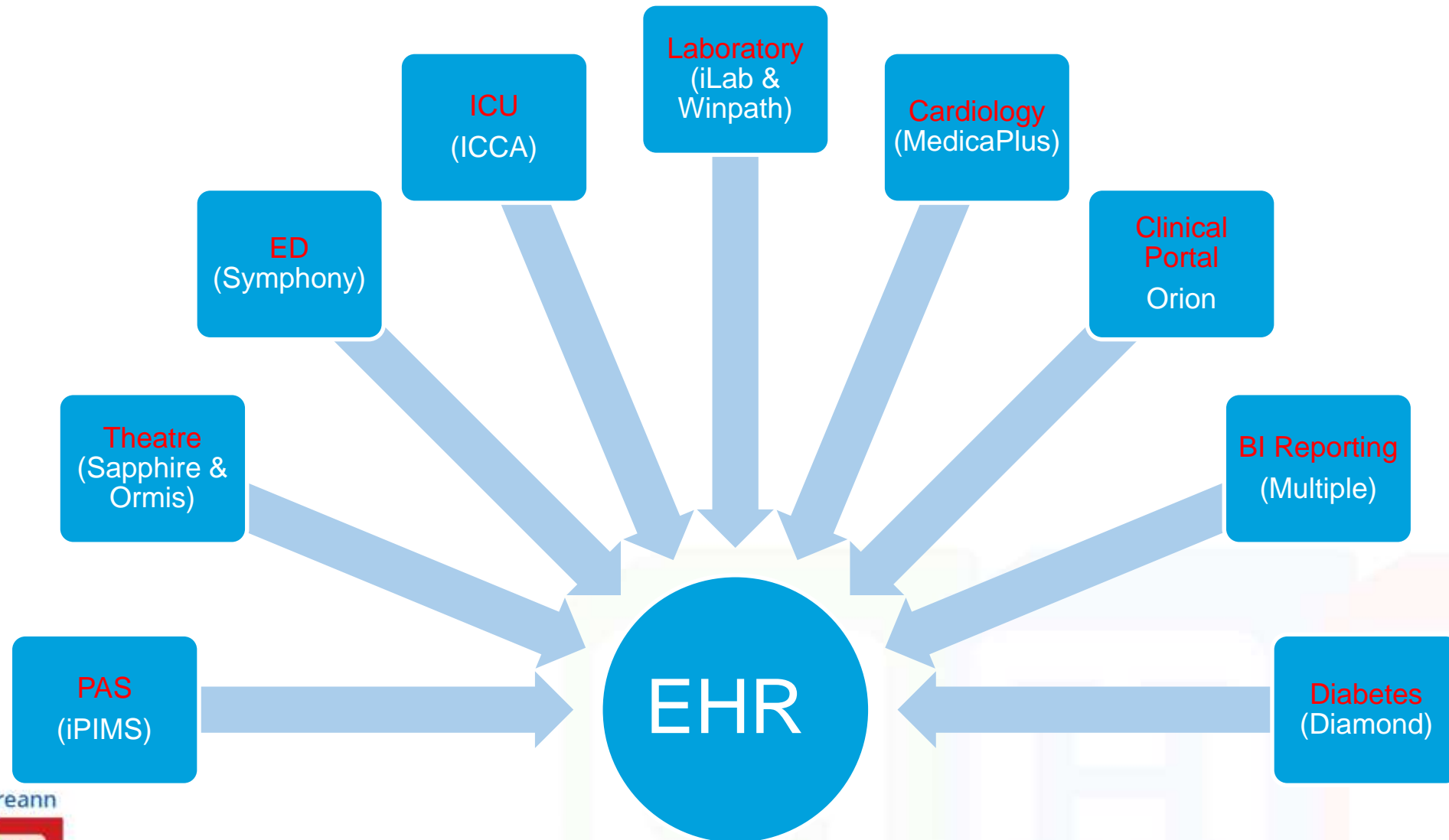
ASAP



## Integration

Bridges

# Replace Existing Systems



\*not exhaustive list – represents the larger clinical apps in current use

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# Infrastructure



The Network – The Roads!



The Servers – The Trucks..



The End User Computing – The Cars, vans and bikes!

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# The Construction & Infrastructure

- Over 20,000 network datapoints / wall point in nch
- 6000 of them are dedicated to the building : CCTV, Doors, Nurse Call, Medical Gases Alarm Panels, building management system
- Up to 50 different building systems coming with the building pre substantial completion
- AGV guided vehicle testing depends on Wifi being deployed pre substantial completion
- The Infrastructure programme is required to support each of these 50+ systems being installed on the network by the construction
- The construction of nch depends on CHI supplying the network now

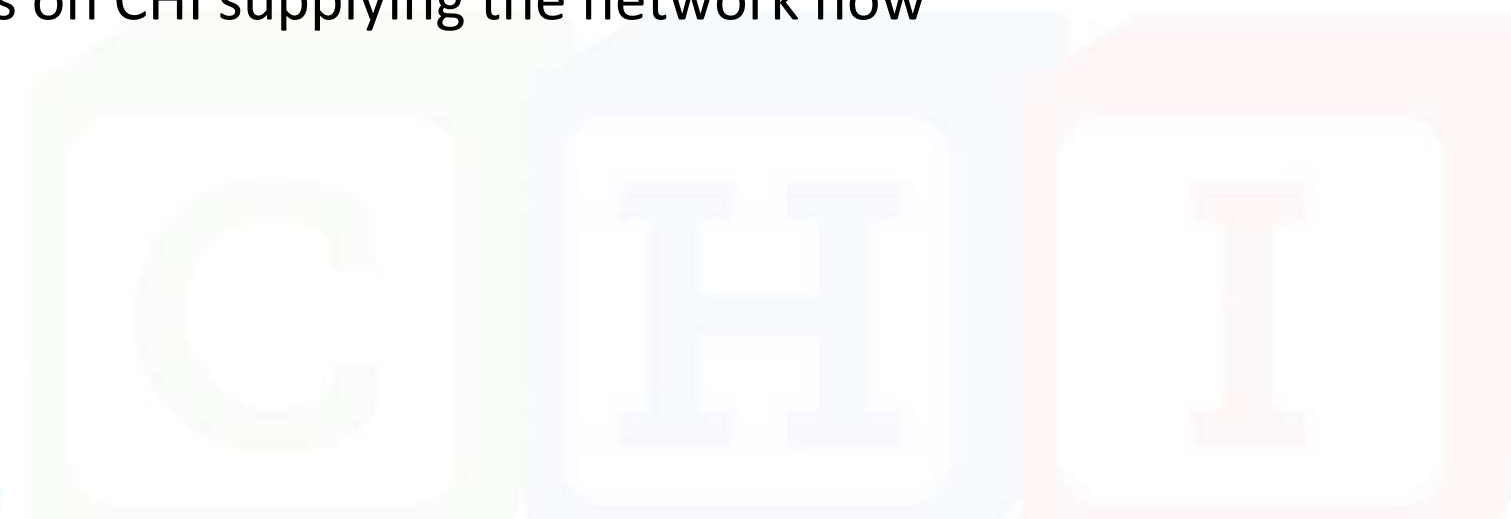
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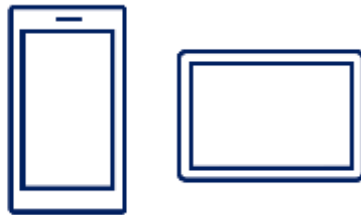


# Infrastructure : CHI v NPHDB Responsibility Matrix

CHI Responsibility	Capital Build Responsibility	Capital Equipping Programme
<b>ICT Capital Allocation and Sanctioning Scope</b>	<b>Construction and delivery underway by NPHDB</b>	<b>Healthcare Technology Equipping by NPHDB</b>
Devices – PCs and mobile	LAN Cabling	Life sustaining equipment such as infusion pumps, ventilation and physiological monitoring
Computer on Wheels	Server room - Power/cooling	Bed side monitoring Devices
Office productivity applications (e.g. Project, Visio, SharePoint)	Energy management system	Imaging Modalities
Printers/Scanners (Managed Print Service)	Building management system	Blood fridges
Telephony / Mobile Unified Communications Devices	Building Security and Access Control/ Surveillance Infrastructure	Automated dispensing cabinets
SMS Messaging Gateways	Fire alarms infrastructure	Point of care testing Devices
Local Servers, Storage and Virtualisation	Sensors (temp., motion etc.)	
Single Sign-On	Building, Clinical and Corporate Integration (Capital Interfaces)	
Data Centres (including disaster recovery and back up)	Automatic Guided Vehicle – schedule and control system	
Network Monitoring/Management	Lift management	
Distributed Antenna System (DAS)	Car parking scheduling and payment system (through 3rd party)	
Real-Time Location System (RTLS)	Visitor management	
WAN, LAN Network – Wired and Wireless	LAN containment	
Kiosks	Master clock	
Digital patient engagement and education system	Theatre control panel	
CSAU infrastructure	Nurse call	
Emergency Radio Services – TETRA	Building information modelling system (BIM)	
Private Emergency Mobile Radio		
Red Phone Emergency Line		
Alarm Management Software		
Building, Clinical and Corporate Integration		
Loading Dock Management System		
Hospital TV/Media Centre		
Command Centre		

# Epic Devices for Staff Access

Examples of devices that staff could access Epic through.



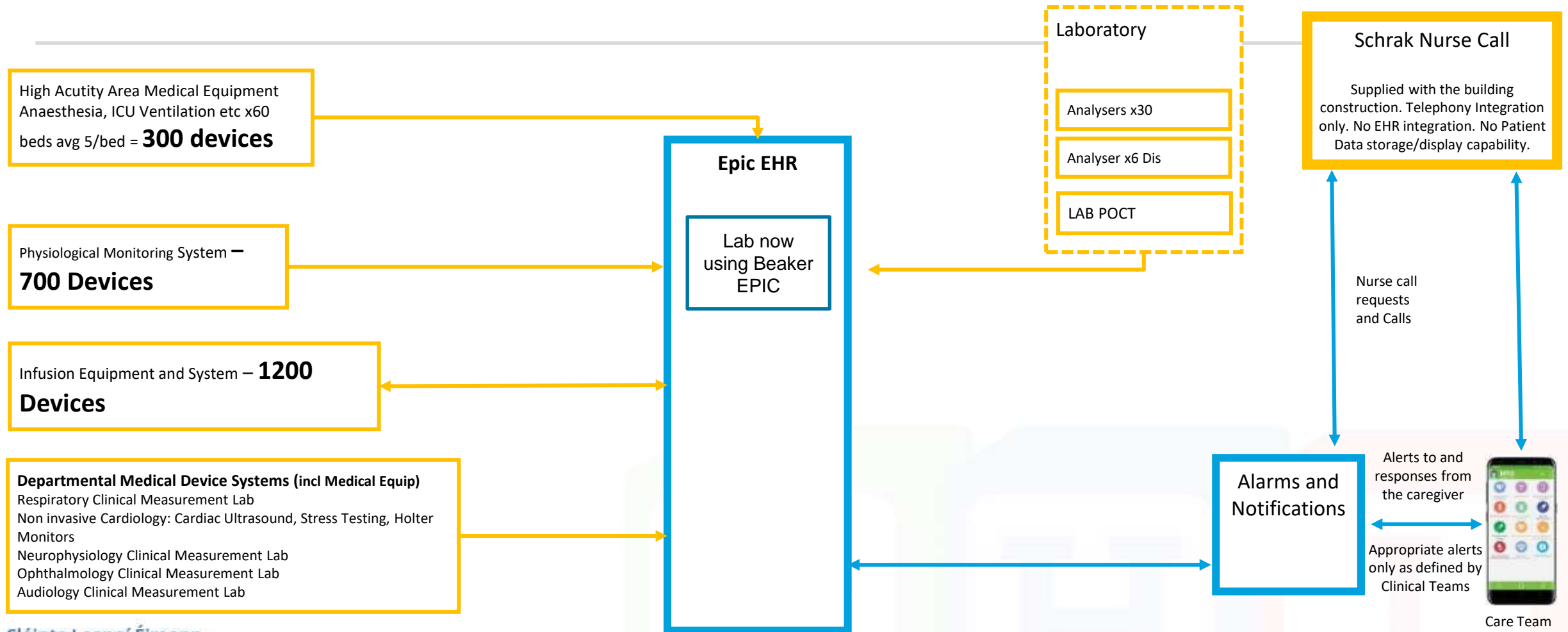
**Epic Haiku, Canto & Rover  
Mobile Applications**



**Epic Desktop  
Application and Fixed Devices**

*Note these are examples only  
Actual device/model in use in nch may vary*

# Huge Growth of connected Medical Devices reducing staff time on documenting



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Care Team Collaboration

BYOD + Role Dedicated Devices  
Crash Call and Paging



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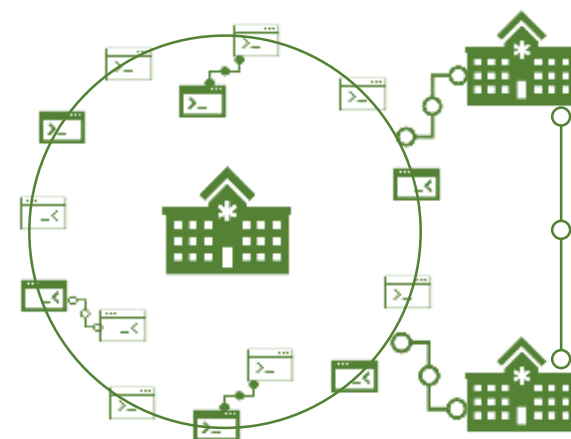
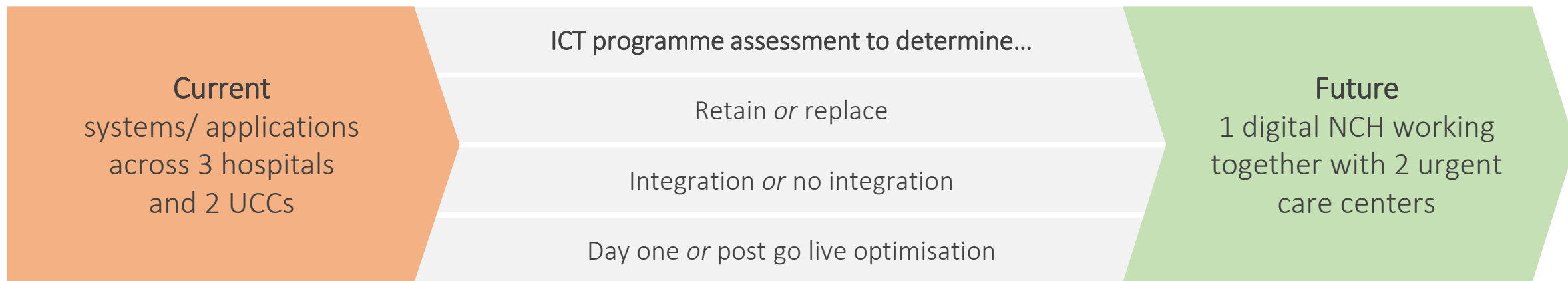
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# How will we get there?



1 done  
in the last 7 days

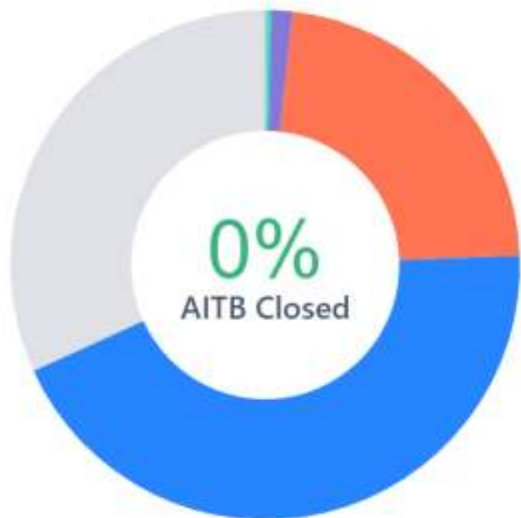
118 updated  
in the last 7 days

0 created  
in the last 7 days

0 due  
in the next 7 days

### Status overview

Get a snapshot of the status of your items. [View all items](#)



To be Started (AITB)	240
Future State Analy...	330
In Progress (Upgrade...	171
Oh Hold (AITB)	10
Pre-requirement work ...	1
AITB Closed	2
Decomissioned/Closed...	0
Migrated to NCH (AITB)	0
<b>Total</b>	<b>754</b>

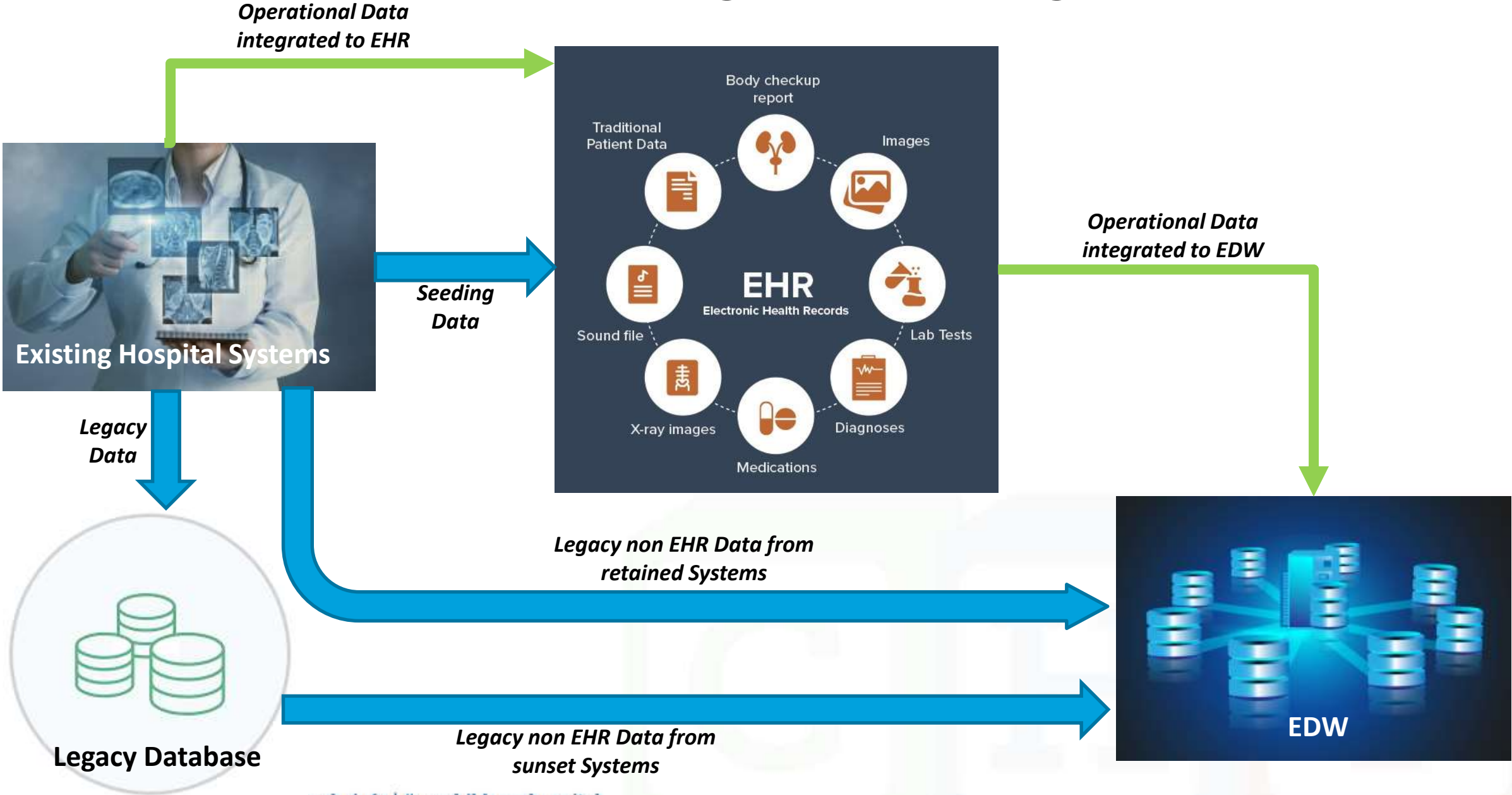
### Recent activity

Stay up to date with what's happening across the project.

YESTERDAY

- SF Seamus French updated the Specialty (Department) of AITB-150 - Syngo.via (MRI / CT / PET Imaging Software) 1 day ago
- SF Seamus French updated the Hosted Approach of AITB-151 - AW Server (Radiology Imaging Software) 1 day ago
- SF Seamus French updated the Specialty (Department) of AITB-151 - AW Server (Radiology Imaging Software) 1 day ago
- SF Seamus French updated the Specialty (Department) of AITB-151 - AW Server (Radiology Imaging Software)

# Integration and Migration and the EHR



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# A Comms Lesson – start now with 1 at least.

## 1. Digital First



## 2. Mobile First



## 3. Epic First



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***Epic***





# PROJECT OGHAM

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# A Good Peer Group...



Boston Children's Hospital



Royal Devon  
University Healthcare  
NHS Foundation Trust



Great Ormond Street  
Hospital for Children  
NHS Foundation Trust

The ROYAL MARSDEN  
NHS Foundation Trust



Guy's and St Thomas'  
NHS Foundation Trust



King's College Hospital  
NHS Foundation Trust

North Manchester General Hospital Visit Website >	Manchester Royal Infirmary Visit Website >	Wythenshawe Hospital Visit Website >
Royal Manchester Children's Hospital Visit Website >	Manchester Royal Eye Hospital Visit Website >	Saint Mary's Hospital Visit Website >
University Dental Hospital of Manchester Visit Website >	Withington Community Hospital Visit Website >	Trafford General Hospital Visit Website >



The Royal Children's  
Hospital Melbourne



Cambridge  
University Hospitals  
NHS Foundation Trust



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Northern Health  
and Social Care Trust

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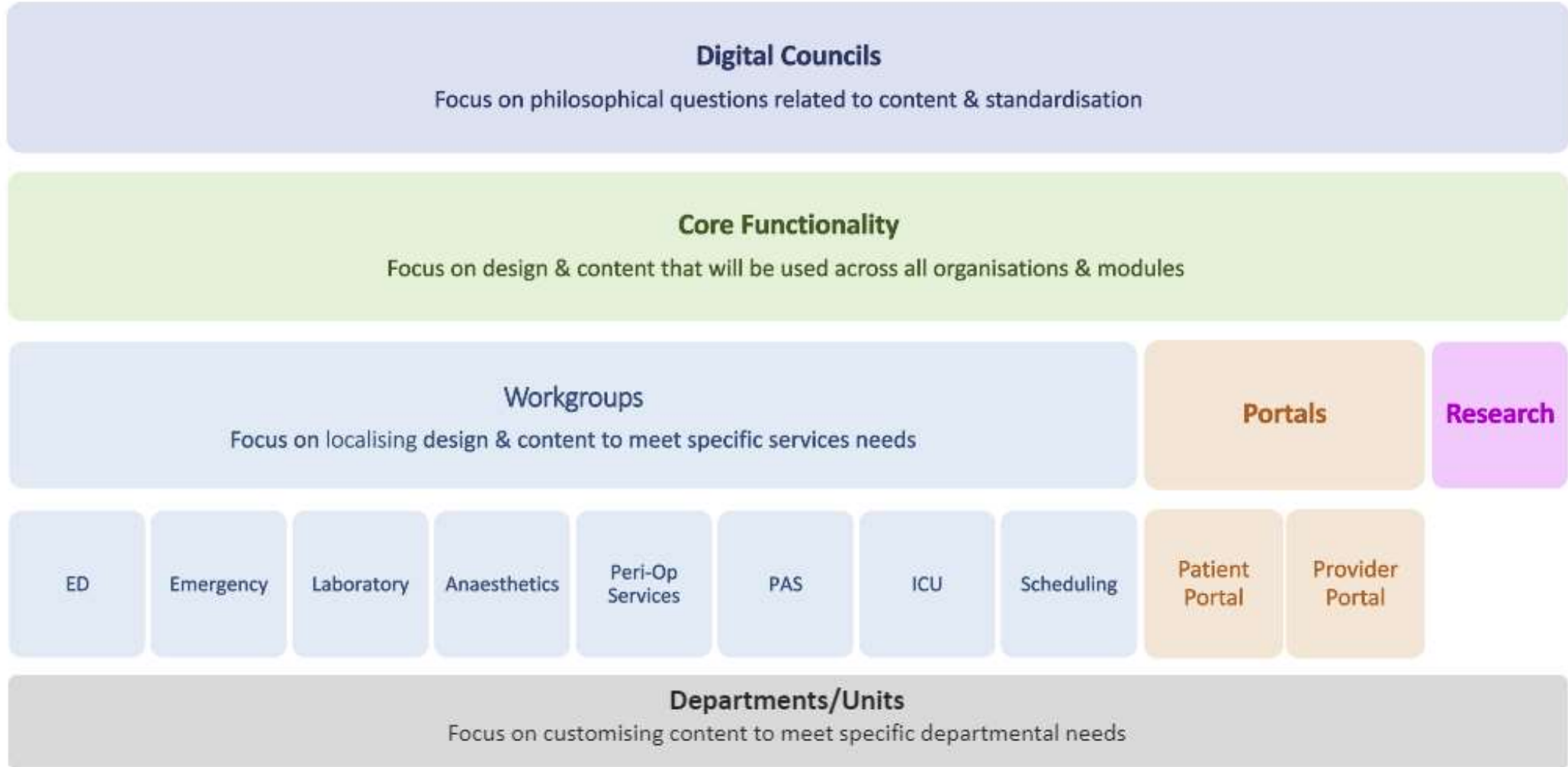
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# Cascading Design of the EHR



# The Cabinet...

*Less of this...*



*And more of this...*



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# Governance Groups...



...reporting monthly / quarterly.

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# Freedom of Action.....



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# And finally.....



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